





Programme BENEFIC Closing Conference

11.45 - 13.00 | Welcome & Networking lunch

13.01 - 13.10 | Introduction

13.11 - 13.15 | Video message

13.15 – 14.15 | Presentation of BENEFIC projects

14.10 – 14.55 | Deployment of infrastructure for alternative fuels alongside the TEN-T and in Urban Nodes: past & future perspectives in Flanders region,
The Netherlands and Brussels Capital Region

14.55 - 15.00 | Video message

15.00 – 15.30 | Networking break

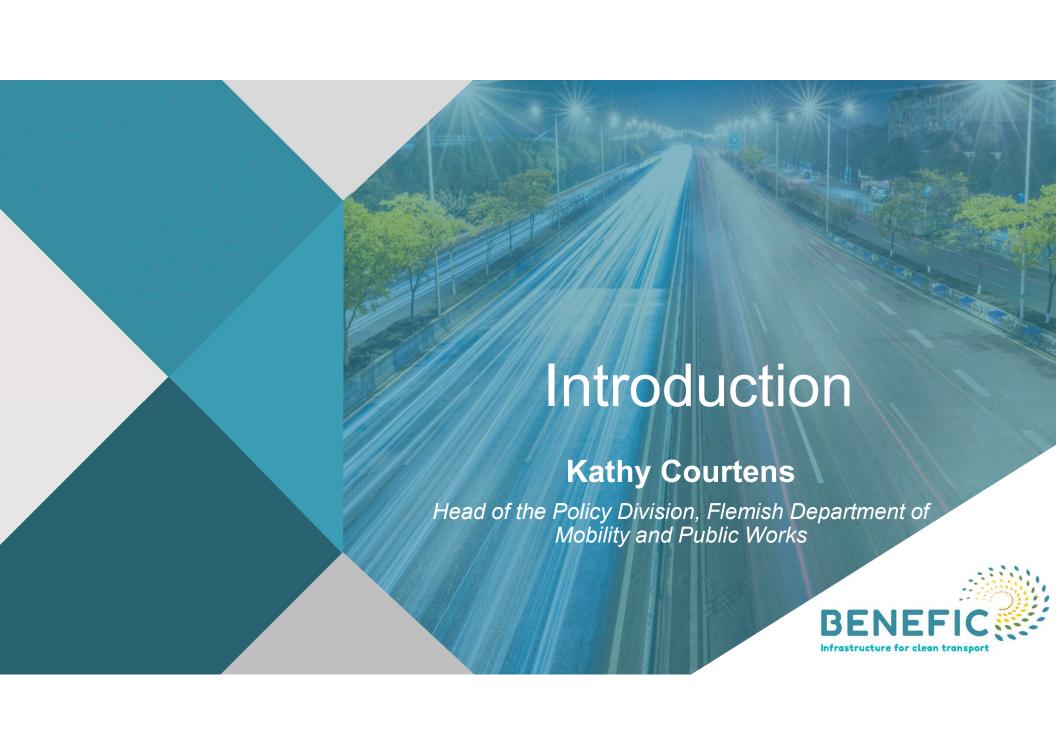
15.30 - 15.35 | Video message

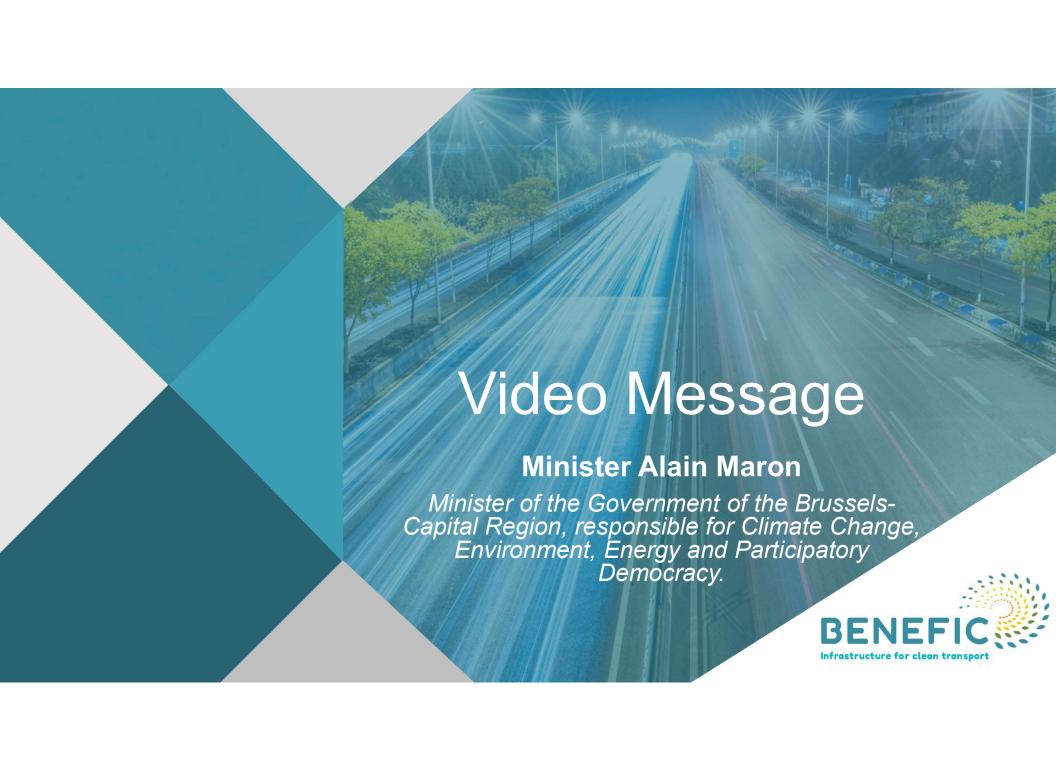
15.35 – 16.15 | Evaluation and recommendations BENEFIC

16.15 – 17.00 | Panel discussion on future EU policies and funding programmes for alternative transport fuels

17.00 – 18.00 | Closing cocktail













Project in a glance

- 4 shore power boxes
- Barges & rivercruises
- Budget: 870.000 euro excl BTW
- 400 A / 125A / 63A









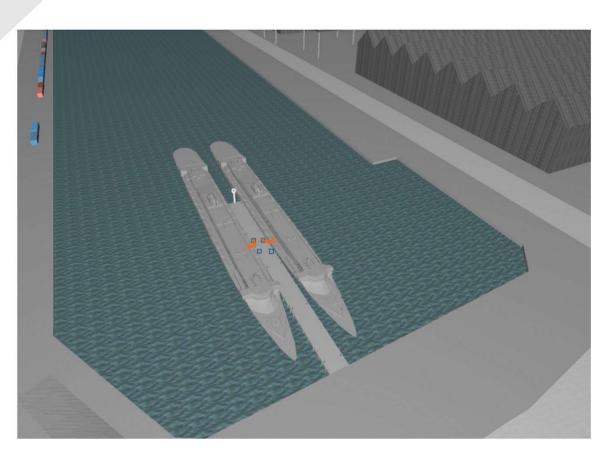




























5 ultra fast stations 300 KW with high-voltage cabin 1000 kVA

Deurne, Brugge, St-Pieters-Leeuw, Harelbeke, Erpe-Mere







2 fast chargers 100 KW Merelbeke, Kortrijk





Issues & obstacles:

- Building permit
- Corona
- War in Ukraine
- Delivery time chargers
- Shortness of transformers
- New for us











Start of a new and bright future

- NETWORK:

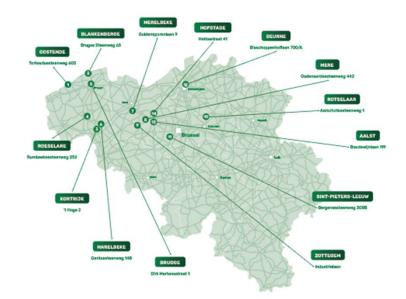
Actually 14 DC charge stations

→ 20 extra on our road map 2026

- CHARGEPASS

Our Fuelcard becomes a chargepass Free and active in rest of Europe

CPO = Charge Point Operator
 Manage chargers as CPO
 for our clients at work or at home
 public or private



THANK YOU BENEFIC for support and good cooperation!







In our 24 BENEFIC stations, equipped with 147 EVSE we have already avoided

14.150 ton CO2 through 715.000 sessions



^{*} BENEFIC 1&2: 19 stations, with 113 EVSE in Netherlands and Belgium | BENEFIC 3: 5 sites, 34 EVSE in Belgium

The role of BENEFIC has been key in enabling access to public land and open the market for fair competition

Advantages of public, open & transparent tenders / project calls

Tenders have **qualitative evaluation** criteria where parties compete on

Tenders create an open and **competitive** market for all interested parties

Tenders show to deliver **better results**: larger charging stations with more and faster chargers

Tendered stations are being built in a **shorter time**, with better uptime and a better customer experience

Tenders secure CPO's with long contracts to allow for sizable **long term investments**



The BENEFIC were at the core of the Belgian market entry over the last 4 years

19 dec 2019

Fastned acquires 13 highway locations in Belgium

Fastred, the charging company which is building a European network of fast charging stations, announces today that it has been granted permits to 13 motorway location in Belgium. These locations are part of a partnership with the Agentschap Wegen & Verkere (AWV) to provide highway parkings in Flanders, Belgium with Stat Actinging stations. At these stations electric cars will be able to charge up to 350 kW with 100% renerable electricity.

The stations will be built on existing parking areas directly along the major highways in Flanders in the province of Limburg. Visami-flabation and Antewers. The highway parking areas fall under the authority of the Agentschap Wegner & Verleec (AVIV). AVIV in the Flernish and agency, responsible for the management and maintenance of the road network in Flanders. The permission that AVIV has garteef for the location is valid if 15 years. This initiative was made possible flunks to the support of the EBERES province which is part of the European program. "Gonzecting the EBERES province which is part of the European program." Gonzecting 10 years. The sinitative was made possible flunks to the support of the EBERES province which is part of the European program. "Gonzecting 10 years." The sinitative was made possible flunks to the support of 10 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the support of 15 years. This initiative was made possible flunks to the suppor

27 okt 2020

Fastned opens first fast charging station in Belgium

Amsterdam, 27 October 2020 | 08:30 Europe/Amsterdam

Fast charging company Fastand officially copen is in first fast charging station in Belgium today, making the company operational in four countries. The new station is located close to the international airport of Ostend-Bruges. At the station, electric drivers can add up to 300 km range in 15 minutes, with electricity from the sun and wind. The station will be opened by Marcel Bustlems, CEO Ostend-Buryot. Michael Langezaul, CEO Fastsned and the mayor of the city of Detend, Bart Chromielin.

BENEFIC

This initiative was made possible with the support of the <u>BENEFIC</u> project, which is part of the European <u>Connecting Europe Escility</u>, program, funded by the European Committee.

6 jul 2021

Fastned acquires 10 new locations just off Belgian highways

imsterdam, 06 July 2021 | 07:30 Europe/Amsterdam

Fastnet, the European fast charging company, has acquired 10 new locations directly at entry. As a counter 10 new locations desired, the entry and early entry and extra entry and in the proposal fast from the includes of the entry and the entry entry and the entry entry and the entry entry entry and the entry entry

In February of this year, the European project ERINTC bisoched a third project call for finanstructure for environmentally frendry vehicles and vissels. Governments and comparise could qualify for subsides to support the construction of charging infrastructure for electric vehicles. A maximum subsidily amount of 177 million even habe emisde available for this projec call, in which up to 20% of the investment costs are subsidised. The locations must be founded along the TRAT core network in Flunders and/or

7 jul 2021

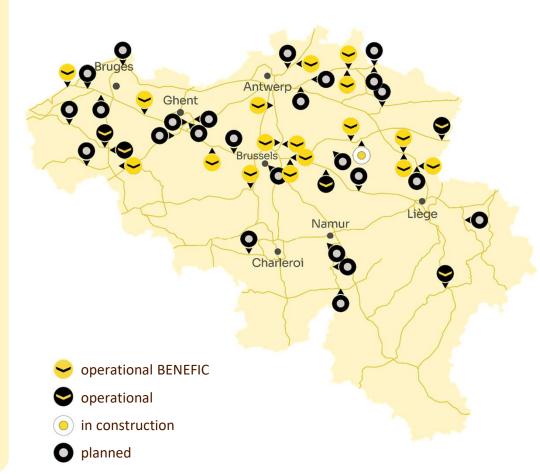
Fastned opens first two fast charging stations along Flemish highways

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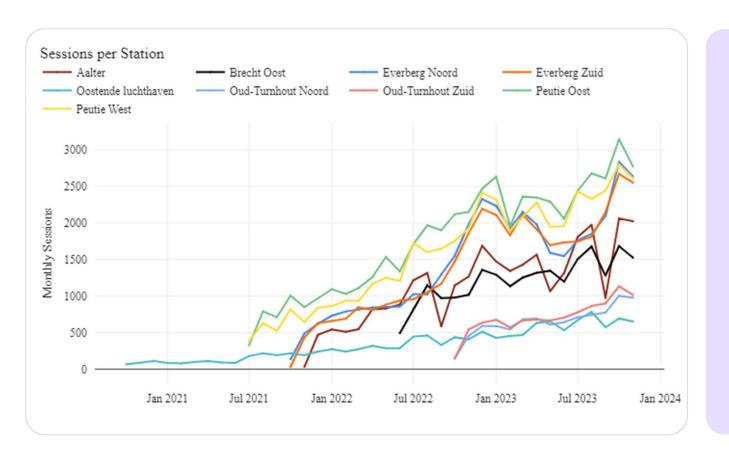
Fastred, the European feat charging company opens today its first two fast charging stations along the highway in Flanders. These stations are part of a collaboration with the Appetendays Weepen entwirese (AWV) to provide thirteen rest areas along highways in Flanders with fast charging stations. These first the act charging stations are located no host leads of the IFV3 at the set areas Peutic Oost and West between Activery and Brossetis. Here, electric drivers can drappe up to 2008 in drap with power from such and with pull 15 minutes. The stations will be efficially opened today by the Flemanh Minister of Mobility, Upda Peetra and Mobility Lugda Peetra and

BENEFIC

This initiative was made possible with the support of the <u>BENEFIC</u> project which is part of the European <u>"Connecting Europe Facility"</u> program, fund-



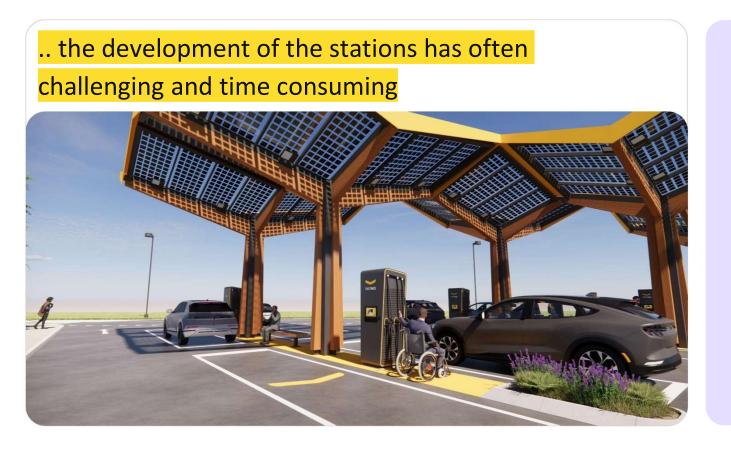
The stations of the BENEFIC 1 & 2 call have seen a huge growth as more cars come to the road



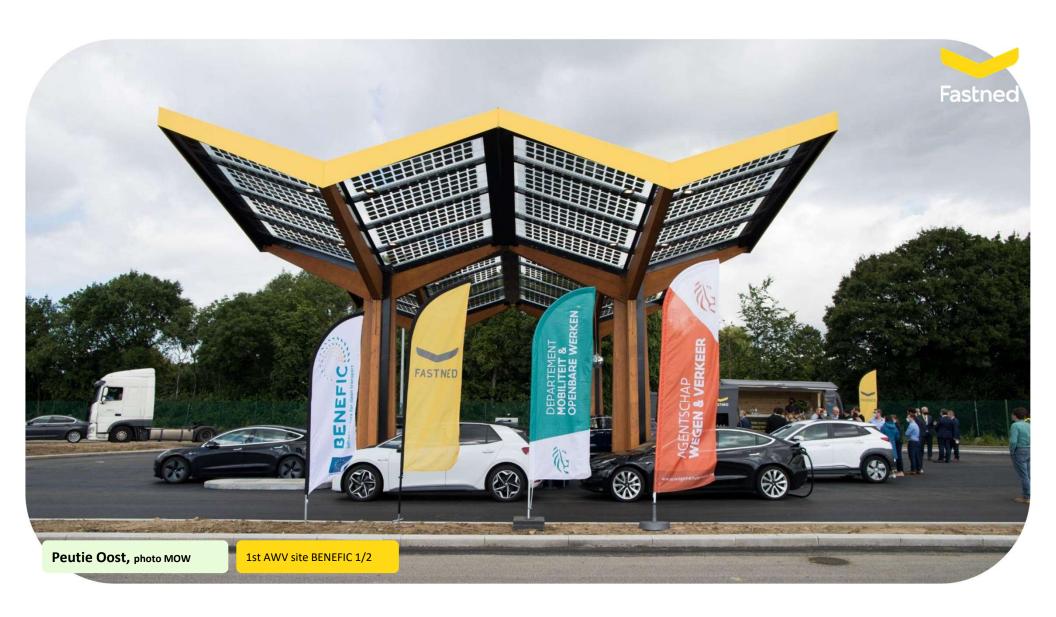
The deployment of charging infrastructure leads to more EV adoption, which we see in increasing sessions per station for all stations

sessions per station, 2020-2023

BENEFIC has had a positive influence on the market by allowing access to key sites along the public roads, but..



- → Conflict between desire to build a safe driving space and limiting the total surface taken for the sites
- → Construction free zones apply along arterial roads
- → Charge speeds have increased significantly compared to the initial project (50kW to 300kW) requiring change requests













Interparking Loi – Wet +70

- **Interparking Brucity** +32
- **Interparking Bordet** +27
- **Interparking Vesting** +22
- Interparking Botanique **B** +14



Interparking Loi - Wet

- > 70 new charging points after total carpark renovation
- > Realtime availability via app
- ➤ Upgrade capacity to 800 kVA
- > Future proof project for even more charging points
- Occupation rate increases every month
- ➤ Fire & Safety under control installation in line with recently published Rules of good practice Fire Forum
- ➤ Multimodality Fine Particle reduction Bike parking &









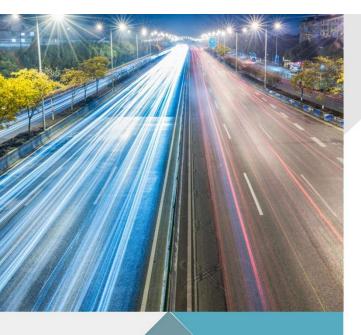


Past & future perspectives in Flanders region, The Netherlands and Brussels Capital Region

Tom Debruyn

Policy Officer Flanders
Flemish Road And Traffic Agency





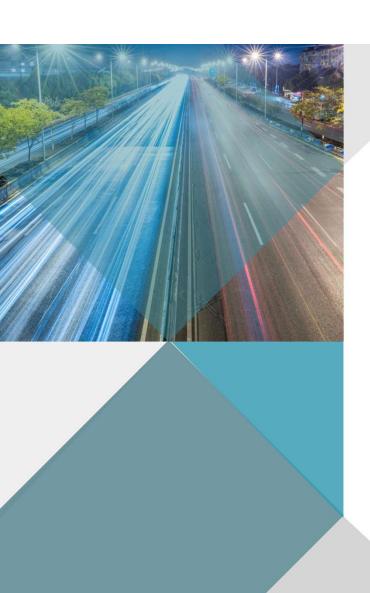
Tasks and responsibilities of the Agency for Roads and Traffic

- Flanders → central location in the main corridors within Europe
- AWV → Managing, maintaining and optimising:
 - 7000 km regional roads and highways
 - 7700 km of bike paths
- Most of our highways are part of the TEN-T network
- Key partner in achieving policy goals
 - CPT vision 2030 → goal of achieving a zero-emission vehicle fleet
 - Transition is only possible with sufficient charging infrastructure
 - Action: to provide fast-charging infrastructure every 25 km alongside main roads (<> range anxiety)
 - 72 highway rest areas
 - +100 carpool parking lots









Fast charging locations

2 types of highway rest areas

- 1) With services (shop, fuel,..)
 - Contract type: concession for works (Public-private partnership (PPP)) 20 years
 - 1 concession holder each location
 - Mainly petroleum companies
 - Some of them were fairly skeptical about electric driving just a few years ago
- 2) Without services (only parking spaces, sometimes with a kiosk)

In these locations, it makes sense to provide ultra fast chargers

Carpool parkings

- Typically located nearby the exits of the highways
- Without any services
- In light of the current lower proportion of electric vehicles, ultra-fast chargers are advisable at these locations so that the least polluting vehicle can proceed the journey

Before Benefic

First project call in 2015

- 5 carpool parking sites through grants climate fund 1 (1 candidate 50kW)
- Some own initiatives of the the concessionaires
 - Rather limited and mostly not clearly visible in corners of the parking lots



First Benefic Call served as a catalyst for the continued implementation of subsequent requests

- Call BENEFIC 2018 -2019 13 highway locations
 - AWV has offered its grounds
 - 1 candidate who really believed in ultra-charging as the future
 - this call accelerated other calls and charging stations
- Climate Fund 2 2020
 - AWV's first own call with several interested candidates
 - imposed to place fast chargers
 - 26 sites provided with charging infrastructure
- Call BENEFIC 2021
 - 12 sites provided wit charging infrastructure
 - mainly on carpool parkings



To reach the target of providing fast chargers every 25 km, more calls were needed for certain locations → 2 calls with funds from Relance

These special extra calls were necessary because for some sites the cost to become profitable was too high.

This was mainly due to the necessary grid expansion.

Therefore, grants were awarded at 3 levels:

- Grid expansion + Reserved capacity (minimum of 2 MVA)
 variabel funds depending on distance grid
- Distribution booth
- Charging infrastructureSame funds as the Benefic call's







Current number of sites

Thanks to the previous calls, fast charging infrastructure will be available at 74 carpool parkings and 57 highway parkings.

The image below shows which sites are already equipped with fast-charging infrastructure and which sites are still being equipped.







- Processing time ultra fast chargers Sometimes up to 18 months (or more)
 - Grid expansions are not always straightforward and require time
 - Environmental permit required (distribution booth) +/- 6 months
 - Limited number of suppliers in EU for 350 kW ultra fast chargers
- Since our last call → strategic locations: no incentives/subsidy required
- Existing locations along highways and carpool parkings on strategic locations → good use of the charging infrastructure



Future approach of the concessions

Services areas alongside the highways – Terms

Existing concessions with fuel



At the end (20 years) of every concession we start with the preparation of the new public contract for concessions. In this concession we include conditions for installing charging infrastructure. Among others the obligation to provide at least 40 CPE.

Existing concessions only kiosk (without fuel)

We have the vision to evolve into full-fledged electric charging stations with the same services as a traditional gas station. This will give the e-driver the same luxuries as a fossil fuel driver.



Future approach of the concessions

First services areas alongside the highways with only fast chargers and kiosk in Europe - The rest area of the future



Further initiatives

Impact AFIR regulation



Goals charging infrastructure TEN-T passenger transport

- targets through 2030 → accomplished



Objectives cargo: There is still a lot of work to be done in providing charging infrastructure for trucks. But the first 5 highway locations will be provided with charging infrastructure in 2024.

- TEN-T core (120km distance):
 - Charging pool of 1400kW with at least one 350kW charging station (2025) for 15% of the network





Thank you for your attention.

Tom Debruyn - Concessiebeheerder Tom.debruyn@mow.vlaanderen.be





Past & future perspectives in Flanders region, The Netherlands and Brussels Capital Region

Bregtje Dikker

Program Manager 'Service Areas of the Future'
Dutch Ministry For Infrastructure And
Water Management



Ministerie van Infrastructuur en Waterstaat

Programme: Charging infrastructure alongside highways

Service areas in the future
BENEFIC conference
Brussels 2023

Bregtje Dikker



Introduction

State of play energy transition

- Dutch CO2 emissions will have to fall by at least 55% in 2030 compared to 1990 and transport will be completely emission-free by 2050.
- This affects the services-areas. Currently on approx. 300 service area's, we have almost 700 public charging stations. Amongst the best networks in Europe.
- Based on research we need an additional 2.900 9.000 charging points before 2030 for personal cars. Also, we expect (international) trucks will use service-areas for fast-charging.

Dutch Dilemma's

Project 'service areas of the future' started in 2021. Its focus is on:

- Infrastructural design and planning (uncertainties of transitions, clustering of services, combining parking and charging, ensuring sufficient space for resting)
- Marked structure (one or more contractors, exclusive rights or not, etc)
- Last year, the 'vision on resting areas of the future' was shared with the Parliament.
- Note: It is election-time in the Netherlands.
 The present program has been declared
 'controversial', meaning any further
 decisionmaking is up to the next Cabinet.



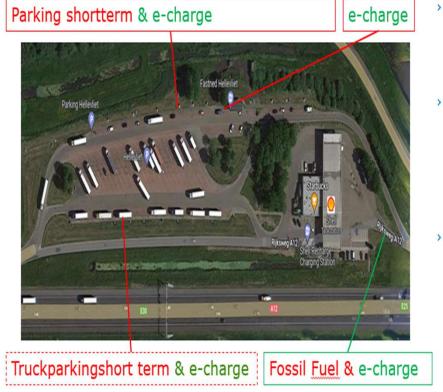
A. Design of the resting area of the future

1) Longterm planning in roadmap

- Transport will be completely emission-free by 2050. However, the exact energy-mix and speed of the transition are difficult to project with certainty.
- The scale of the transition at the service area requires clear long-term planning, a roadmap.
- In it, the predicted needs of the road user for charging, fuel and parking are quantified and linked to the possibilities that exist to fit this into the scarce space at service areas. This leads to a schedule in which it becomes clear when which service area will be zero-emission at what point.

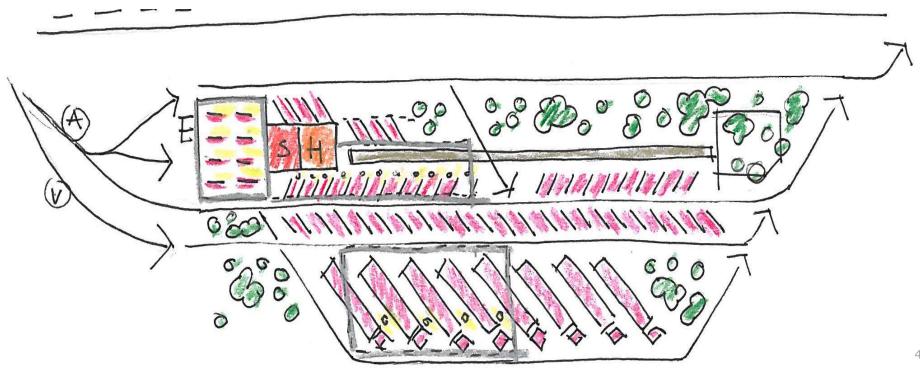
2) Layout

- On the basis of the roadmap, it becomes clear which facilities, in what quantity, are needed at a particular service area;
- RWS draws up an integrated layout plan for each service area.
 With this development plan, the safe and efficient physical layout of the service area is actively managed.
- The layout plan specifies the maximum size and positioning of the various facilities that are considered necessary at the service area in question (e.g. the shop, parking, charging, petrol).





A zero-emission service area





B. Market-structure resting area's

E-charge

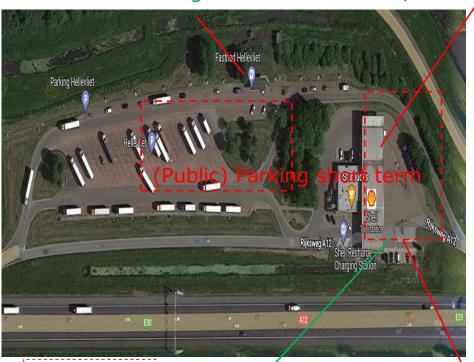
shop/restaurant



- Dilemma was to bundle all services or work in separate lots.
 - Currently, in the Netherlands, there are two (sometimes three) lots: a petrol lot and a fastcharging lot.
 - The 'vision on resting areas of the future' provides for separate lots.

2) Competition on, or between service areas?

- Other dilemma was to organise competition on or between service-area's.
 - The present situation for petrol stations provides for xclusive rights which are distributed via a yearly auction. For 15 years.
 - An 'area-criterion' is in place for petrol stations, this means that a provider may not operate the same facility at two consecutive service-areas within 25 km.
 - The 'vision on resting areas of the future' provides a similar method for charging stations. Exclusive rights for charging stations and an area-criterion.
 - In 2011 the rights for fast-charging stations were distributed via a draw.
 - However, anyone can apply for a permit to this day. As such, there is competition between service providers on the resting areas



Hydrogen?

E-charge

Fossil fuel



Questions?

Infrastructure and watermanagement



Past & future perspectives in Flanders region, The Netherlands and Brussels Capital Region

Sarah Hollander

Head of the Department Sustainable Mobility Brussels Environment





Public charging infrastructure rollout for battery electric vehicles in a city context

Sarah Hollander - Brussels Environnement





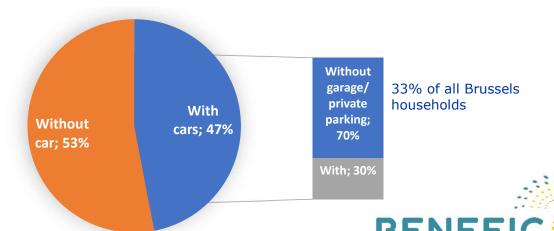
Urban context: priority to provide suffisient public charging infrastructure to inhabitants

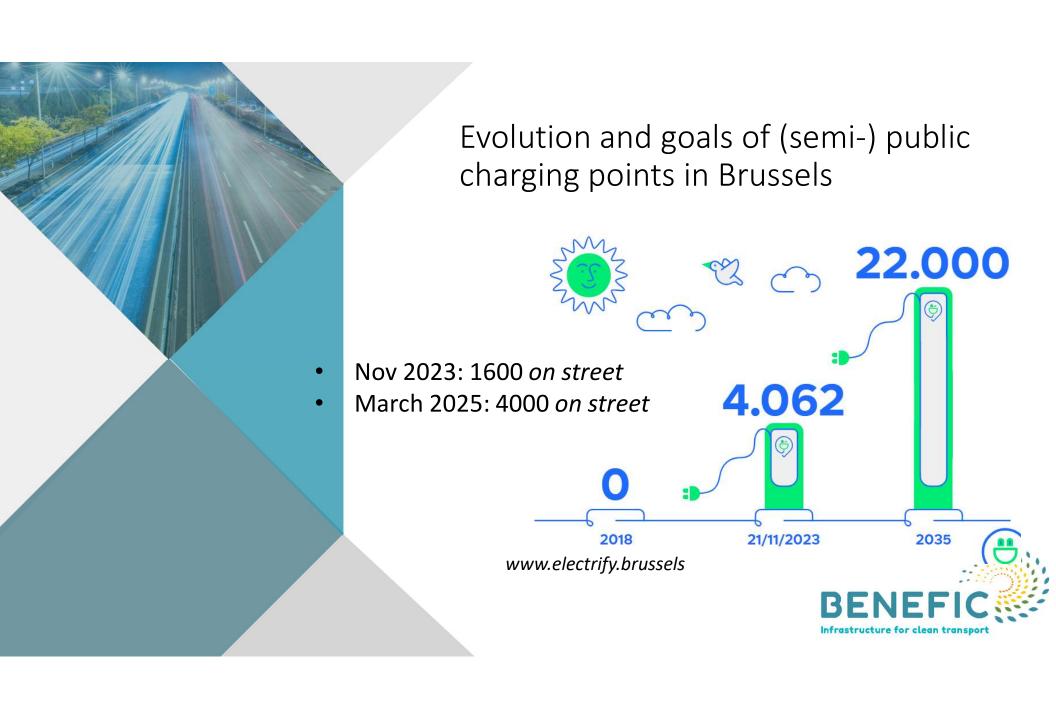
 47% of all households own one or more cars: only 30% have a garage



33% of all Brussels households need (semi-) public charging infrastructure

• + Focus on needs for taxis and carsharing





Evolution of the rollout approach of public *on* street infrastructure in Brussels

Data drive approaches are linked to the maturity of the EV market: electric cars driving around, and available charging infrastructure

1. Strategic: based on socio-demographic data

- where do early adopters live (income, age, education, vehicle ownership ...)
- combined with information on e.g. type of housing (identify EV users who can not charge privately)
- install first limited number of charging stations where demand is expected high

2. Coverage based: creation of a complete geographic coverage

- create basic accessibility of charging spread out across entire region
- Ensure proximity of chargers to residences (max 150m distance)

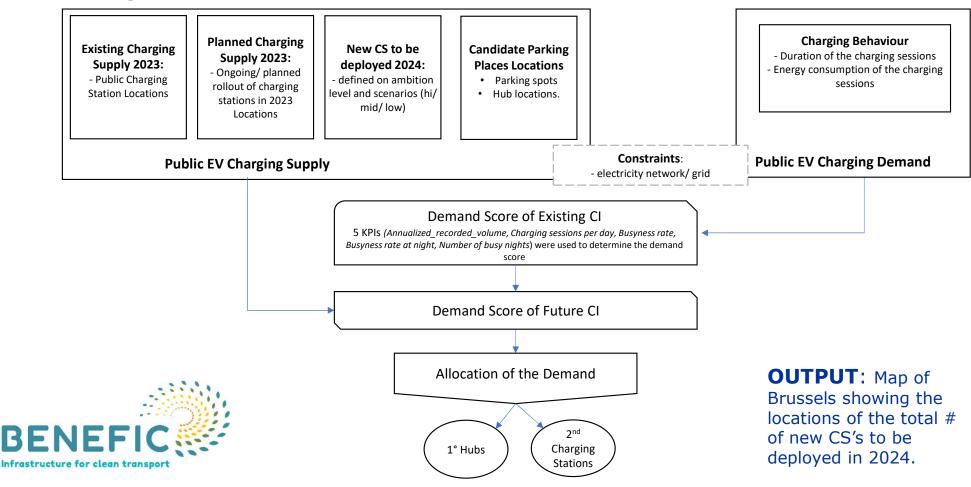
3. Usage-based: based on data of individual chargers

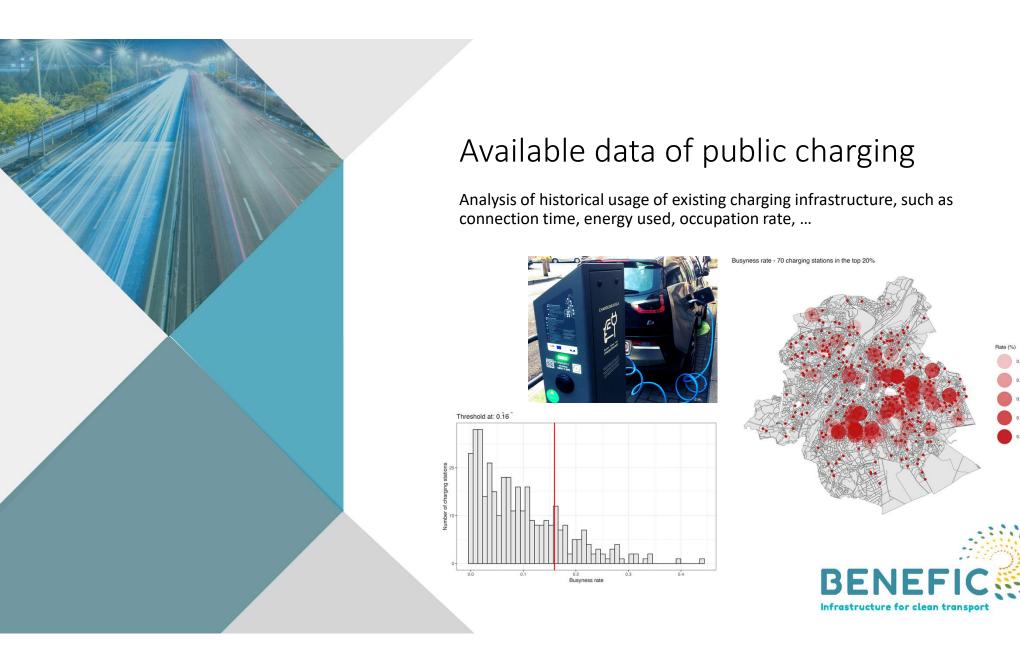
- based on an initial network and higher maturity of chargers
- which locations need additional charging stations;
- requirement to have the initial network and available data; then, more advanced quantitative modelling to determine the optimal locations of new charging stations

Outlook: already started in 2023, hub approach. Further optimizations including city planning aspects.



Usage-based model 2023



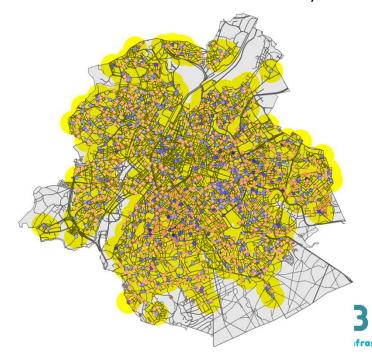


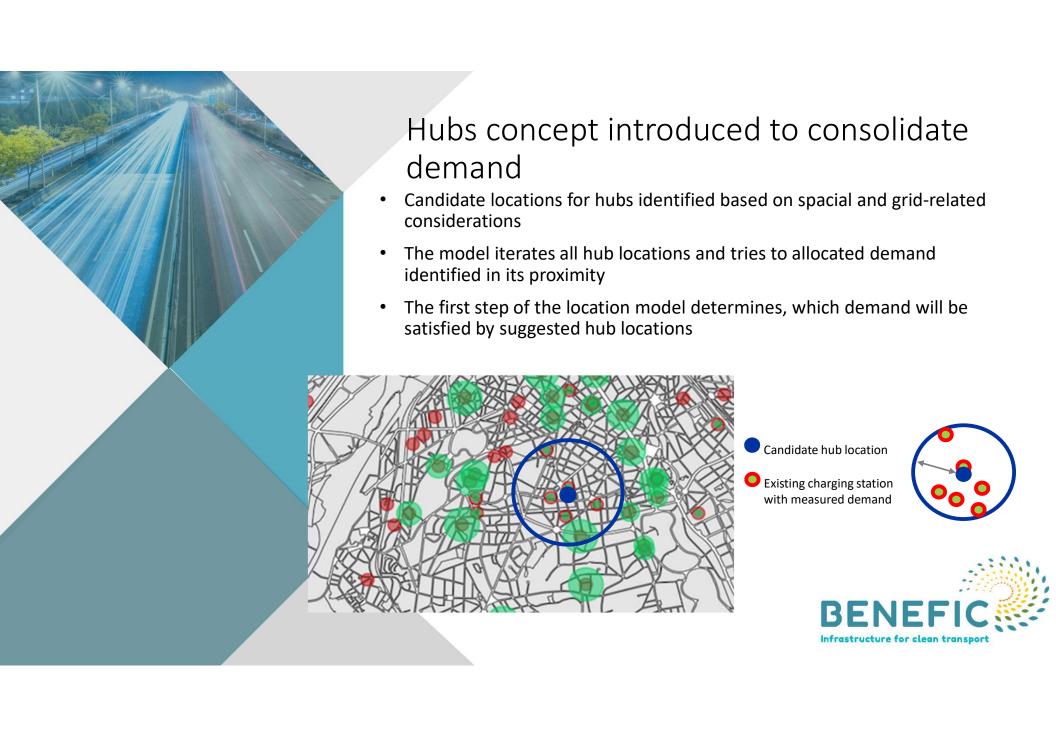


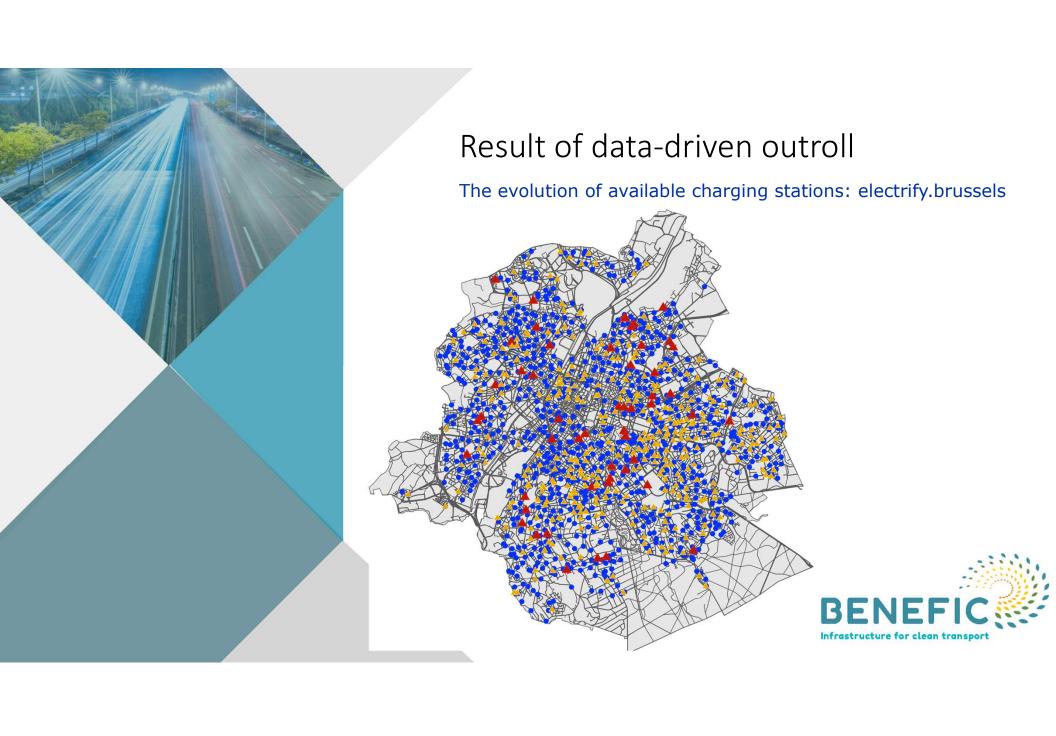
Prediction of future demand – demand map

The yellow zone indicates the zone for which the model considers to be able to predict demand based on:

- the demand at existing charging stations
- the forecasted demand at the additional stations yet to be deployed









Off street rollout strategy in Brussels

- Mandatory quotas for charging points in new and existing car parks
- Financial support public accessible off street charging point
- Facilitator off street charging stations





Perspectives & challenges

- On street: rotation pricing, enforcement,...
- Rollout on off street locations: barriers (safety, accessibility, investment capacity of owners,...)
- Needs for heavy-duty and busses
- Grid capacity (smart charging, energy transition,...)

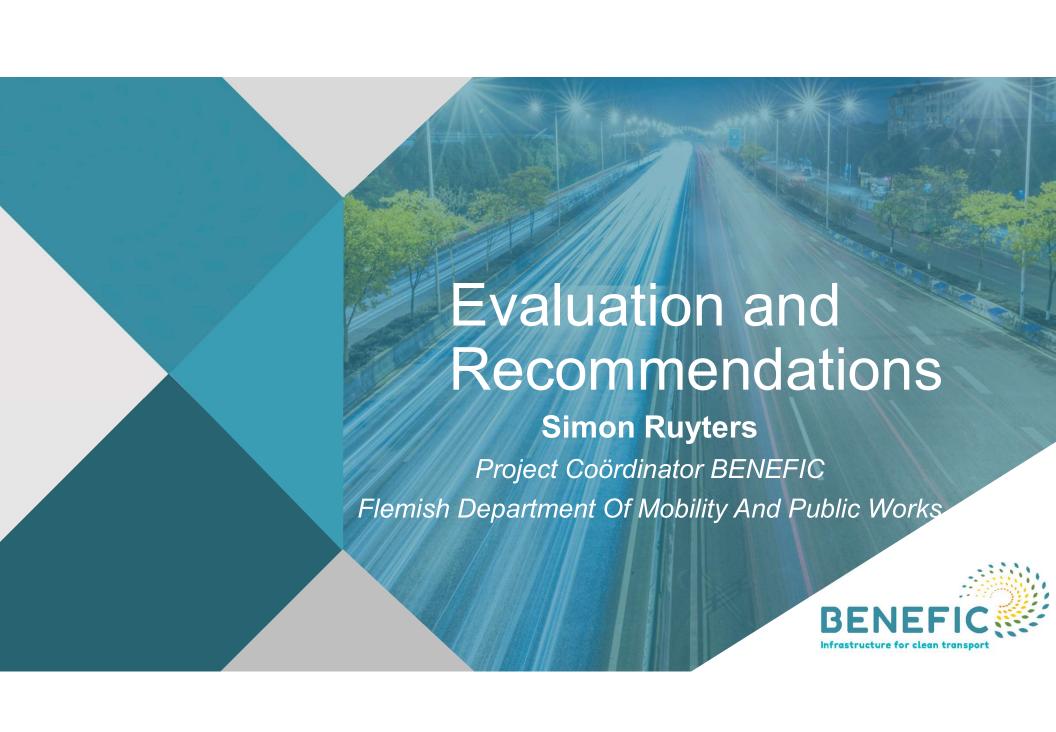


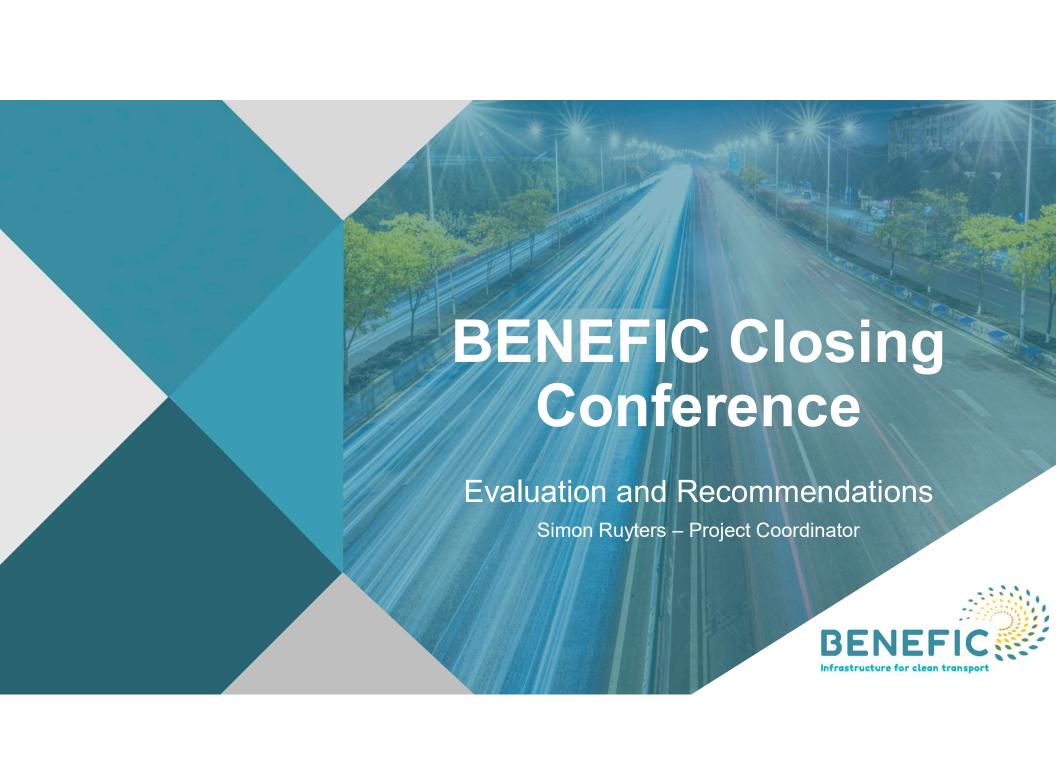












Policy Context (1)

- Alternative Fuels Infrastructure Directive (2014) and National Policy Frameworks
- National and Regional Action Plans for Clean Power for Transport
- European Green Deal (2019) and 'Fit for 55' package (2021)
- Alternative Fuels Infrastructure Regulation (2023)
- Connecting Europe Facility (CEF) and other EU funding instruments









Policy Context (2)

Transport is responsible for almost 25% of greenhouse gas (GHG) emissions in the EU.



There are over

13.4 million
alternative fuel cars and vans in the EU.

50%

It is estimated that the percentage of all cars and vans in the EU that run on alternative fuels will grow tenfold by 2050.

Projection of EU car fleet 2022 2030 2050

Source: www.consilium.europa.eu







BENEFIC Key Facts

Call: CEF Transport Call 2016

Partners:

- Flanders Region (Department of Mobility and Public Works)
- Brussels Capital Region (Mobility and Environment Department)
- Government of the Netherlands (Ministry for Infrastructure and Water Management)

Timeline: July 2017 - December 2023 (two extensions)

Maximum EU contribution: € 7.580.000

Estimated total cost: € 37.150.000



BENEFIC Goals

- Breakthrough in smart transport solutions and innovation in cleaner, greener mobility technologies
- Creating a framework for public and private investments in infrastructure for alternative fuels
- Close the gap within the partner countries/regions territories
- Comprehensive package including different technologies and sustainable transport solutions







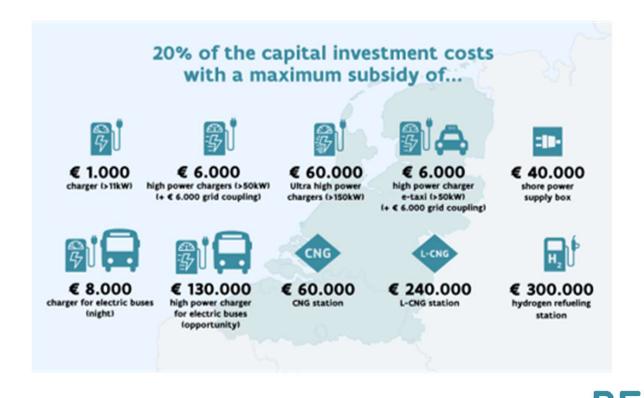


Grant Scheme 'Rules of the Game' (1)

- Governmental partners distributing EU funds for regional and local project implementation
- Open calls for proposals for (cross-border) infrastructure projects of both public and private parties
- Infrastructure categories in scope: electro mobility (normal power and (ultra) high power charging stations), electro mobility dedicated to public and collective transports, Liquefied and Compressed Natural Gas (L-CNG and CNG station), Hydrogen Refuelling Stations and Onshore Power Supply for inland navigation.
- Pre-defined set of (technical) conformity and selection criteria
- Percentage of EU investment support: 20%

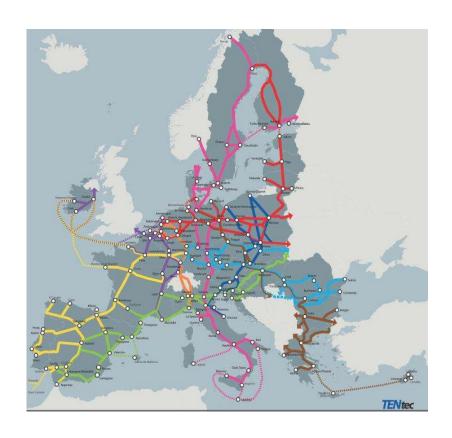


Grant Scheme 'Rules of the Game' (2)



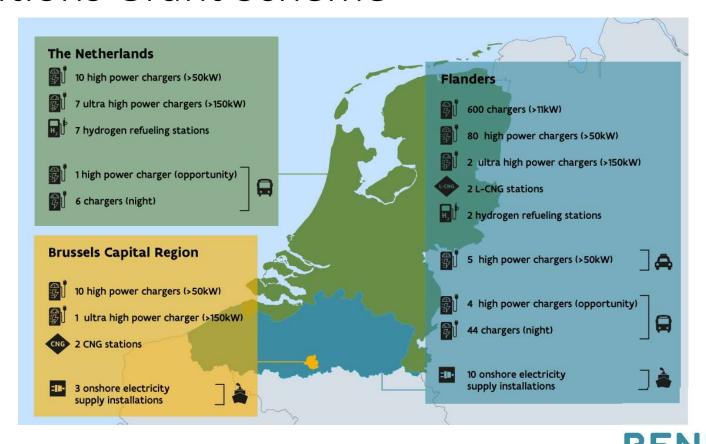
Infrastructure for clean transport

TENT-T Core Network in Scope





Ambitions Grant Scheme



Infrastructure for clean transport



Project Management

Project Team and Steering Committee with representatives of each partner

External contractor for preparation of and guidance during call for proposals and (financial) reporting of projects

Project Agreement for each selected project with technical and reporting information

Evaluation study to assess the Grant Scheme as an instrument for European funding of regional projects

Regular (in)formal reporting towards CINEA



"This is the first ever project co-funded by the CEF programme that is supporting the full array of alternative fuels infrastructure deployment, In this way BENEFIC has the potential to become a key policy tool to support innovation and decarbonisation of our Trans-European Transport Network and lead by example other European regions."

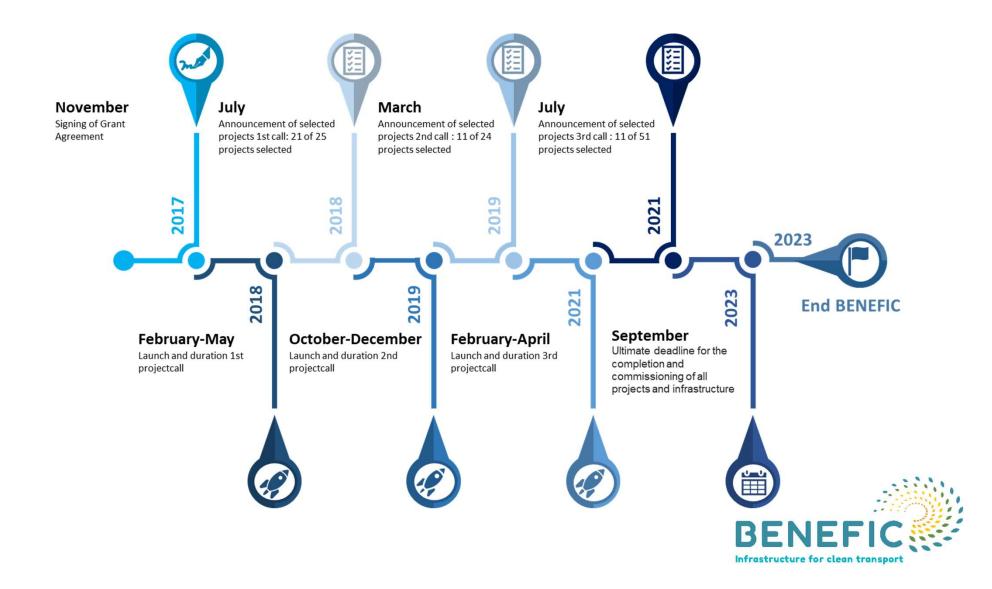
(Dirk Beckers, Director CINEA)











1st Call (Jan – May 2018)

- 25 submitted projects
- 12 different parties
- 385 locations/+1.000 infrastructure points
- Total demanded cofinancing of € 6 053 783
- 22 projects selected for a total of € 5 657 755 cofinancing

2nd Call (Oct – Dec 2018)

- 24 submitted projects
- 16 different parties
- 122 locations/281 infrastructure points
- Total demanded cofinancing of € 8 212 929
- 11 projects selected for a total of € 1 666 477 cofinancing

3rd 'reflow' Call (Feb-Apr 2021)

- 51 submitted projects
- 31 different parties
- +1 000 locations/+1 700 infrastructure points
- Total demanded cofinancing of € 6 749 232
- 11 projects selected for a total of € 1 771 859 cofinancing

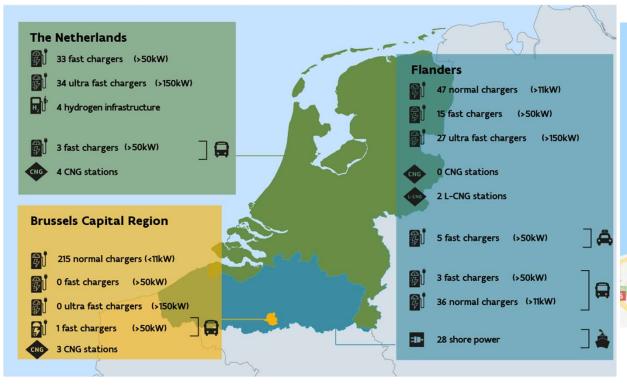


Grant Scheme Results (1)

KEYFI	GURES	1 st PROJECT CALL	2 nd PROJECT CALL	3 rd PROJECT CALL	TOTAL
REQUESTED	Projects Infrastructure	25 1.1 7 8	24 281	51 1. 7 55	100 3.214
	Grants	€ 6.053.783	€ 8.232.929	€ 6.749.232	€ 21.035.944
SELECTED	Projects Infrastructure Grants	22 806 € 5.657.755	11 53 € 1.666.477	11 130 € 1.777.859	44 989 € 9.102.091
REALISED	Projects Infrastructure Grants	16 276 € 3.031.757	8 36 € 1.295.348	7 148 € 873.899	31 460 € 5.201.004

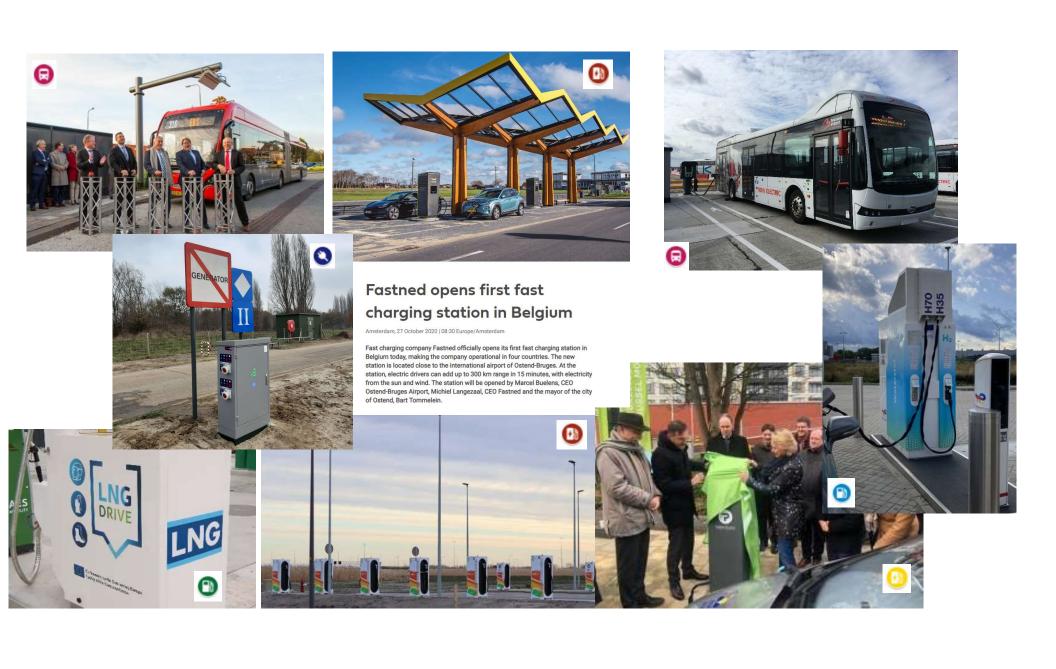


Grant Scheme Results (2)











Ambitions vs Results (1)

Category/technology	Indicative ambition by BENEFIC	Achieved	Difference
Normal power charger (> 11kW)	600	262	-338
Fast charger (> 50 kW)	100	48	-52
Ultrafast charger (> 150 kW)	10	61	+51
Fast charger for e-taxis	5	5	0
Opportunity charger for e-buses	5	7	+2
Overnight charger for e-buses	50	36	-14
CNG filling station	2	7	+5
L-CNG filling station	2	2	0
Hydrogen filling station	9	3	-6
Shore power box	13	28	+15



Ambitions vs Results (2)

- Sufficient market interest for Grant Scheme throughout the three calls
- Clear market shift from fast towards ultrafast charging
- Unsufficient leverage for investments in hydrogen refuelling stations
- It's all about location
- The realisation and implementation was affected by a series of societal and market challenges
- As a result, it was difficult to reach full potential of the Grant Scheme, even with two extensions









Grant Scheme Evaluation

- Knowledge of local context and challenges are an added value when distributing EU funds
- Need for 'translation' of EU conditions in the Grant Scheme
- Accessible for third parties who might/cannot directly apply to EU funds
 - Smaller projects
 - Direct contact (e.g. language)
 - Limited administrative costs
- (Financial) risks for project partners, e.g. pre-financing



Project Management

- In general **positive evaluation of project management** by grant beneficiaries
- Administrative and reporting costs in line with grant received, more challenging for smaller parties
- In general smooth cooperation with partners, although substantial impact of project management on project coordinator
- Balanced results of the grant scheme between partners, in line with proportions as envisioned at the start











Grant Scheme and Market effects

- BENEFIC created a level playing field for public and private investments through open calls for proposals
- BENEFIC reached out to a wide range of public and private parties:
 - 'big' and 'small'
 - 'existing' and 'new'
 - 'local' and 'international'
- BENEFIC as a leverage for additional/future public and private investments in infrastructure for alternative fuels







Recommendations (1)

- Grant Scheme can be an effective way for distributing EU funds for (local) implementation projects, if certain conditions are met, such as:
 - Clear guidelines on (financial) setup, project management and reporting
 - Clear link with (EU) policies and/or targets increases impact
 - Build-in flexibility to anticipate on worldwide developments and changing market circumstances
 - Wide range of (cross-border) partners and technology solutions increases impact and complexity
 - ...



Recommendations (2)

- Clearly define the 'rules of the game' from the start for third party investors, such as:
 - Scope
 - (EU) conditions to be taken into account
 - (In)eligible investment costs
 - Maximum grant amounts
 - Administration and reporting
 - ...
- Clearly define target groups and use local and targeted communication channels











Takeaways

- Create a (cross-border) learning network between partners and third parties, among others to overcome technical and legislative challenges during implementation
- Focus future Grant Schemes on specific areas where investment support for infrastructure deployment is much needed, such as heavy-duty transport and logistics
- Define leading cross-border grant scheme projects to create visibility and leverage, e.g. TEN-T corridor-approach or 'E-route du soleil'
- Complement investment support with additional services within Grant Scheme, e.g. in selecting locations





Questions?

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